

PROJECT: Manitou Springs SD Bond Development

PROJECT NO: 2025-016.00

DATE: 02/26/2025

ATTENDANCE: Doug Abernethy, Ken Gregg, Ben Hearn, Esteban Galindo

SUBJECT:

Bond Development Mtg #3, Bond Communication Plan Activity

Recap: "Bondopoly" Activity Results

Recap of the previous "Bondopoly" activity reviewed with group. Cards identified as "low" and "high" interest for each School site and sports field were presented. Two draft bond scenarios based on "high" interest cards were presented.

RTA explained \$3 million increase to the "Manitou Elementary Select High Priority Deferred Maintenance" card to include an Auditorium Renovation and subsequent Asbestos Abatement, ADA Compliance, A/V Systems, and possible Historical Preservation component.

Questions were raised about the length of time between bonds and escalation and inflation. RTA agreed to show the percentage increase in costs between bonds. Questioned were raised about the historic Bond Timeline. District Leadership confirmed longer time periods between bonds with previous bonds in 1988, 2002, and 2021. Bond timelines would need to be worked to avoid burdening the taxpayers.

In High School Option C.1, Questions were raised about if the admin would be relocated to a temporary location during a 10 year gap between bonds. RTA confirmed that the admin would be relocated to an appropriate location.

Questions were raised about the application of BEST Grants to only High School Projects. RTA confirmed that BEST Grants can be applied to multiple projects or entire phases. District Leadership confirmed that BEST Grants would be applied wherever possible, as long as the program exists.

Questions were raised about the use of turf on field renovations. It was mentioned that natural grass, or athletic sod, would save a small amount of money upfront versus the installation of artificial turf. However, the maintenance cost of natural grass would outweigh that of artificial turf. It was also noted that student athletes at MSSD14 currently practice on natural grass at home and then play on artificial turf when they travel as they are 1 of 2 schools with natural grass fields. RTA to run lifecycle costs for turf and natural grass and report back. Similar work at Boulder Valley was mentioned as a possible comparison, however, it was noted that Manitou Springs has water problems that Boulder Valley does not.

Questions were raised about the scope of field renovations. "Main Field" defined as the playing "football" field. It was also confirmed that the soccer field is currently regulation size, but barely meets 10' run off. A redo would push the run-off for increased player safety. Field renovations would also include a press box. RTA to compare numbers from Sierra project. RTA to confirm scope of field renovations across all fields.

Questions were raised about if voters would receive cost estimates including the BEST grant or without the BEST grant. RTA noted that BEST grant is never guaranteed, and scope can be scaled back in scenarios where BEST grant does not pass. District Leadership confirmed that the goal is to pass the bond first, and then apply for the BEST Grant.

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RTA to confirm what a tax increase would look like for the Draft Bond Scenarios presented.

Bond Communication Plan Activity

Group 1

Internal (MSSD14 Staff Only): The plan begins with an internal survey in March, followed by school visits in April to recruit volunteers and engage students. May focuses on preparing Bond Champions Taskforce from all groups and finalizing canvassing materials and handouts prior to the summer break and loss of teachers. A reset and reminder occur at the back-to-school breakfast in August.

School District (Parents/Students): A survey is distributed in March, with parent outreach through newsletters in April. A parent meeting follows in May, and engagement increases in August and September with SAC meetings, open houses, and homecoming events.

Community (Public): Community outreach begins in March with a survey and personal outreach to skeptics, followed by an informational website launch in April. A community event and website expansion occur in May. Canvassing starts in June, leading into paid media campaigns from July through November, with community events and homecoming reinforcing engagement. The campaign finishes in early November with a final media push.

Key Takeaways: The strategy prioritizes early data collection, structured outreach, and continuous engagement. It builds momentum through a phased approach—initial surveys and recruitment, community events and canvassing, and a media-backed push to sustain awareness and support. Additionally, this first group wanted to identify voting results from the previous bond to identify areas where the vote failed, as well as focus on the students, Ute Pass, transparency with survey results, and "un-silo-ing the process."

Group 2

Internal (MSSD14 Staff Only): The plan begins in March with the establishment of an in-person task force, identification of network promoters, and equipping staff with talking points. In April, the bond steering committee selects projects and develops an outreach campaign, committee, and timeline. This committee must be community driven and will abide by campaign financing rules. May focuses on consolidating data into a central hub, launching a public data website, and distributing an "at a glance" information sheet. A forum, sponsored by the Superintendent, is hosted at the end of the school year where a public announcement is to be made. Forum planning continues through June and July, leading to public facility tours and a second survey in August assessing support and effectiveness. Final forums take place in October.

School District (Parents/Students): A survey is distributed in March, followed by targeted outreach to choice families. In May, following the Superintendent's forum, families receive an information sheet, and personalized calls encourage participation in forums. Forums begin in June and continue through October alternating monthly between formative assessment/forum preparation and holding a forum. Forum locations are to vary across schools.

Community (Public): Outreach starts with a survey in March focused on funding priorities, alongside in-person task force meetings and "Bondopoly-like" events. April segments the district into geographic sectors for targeted promotion. By May, following the Superintendent's forum, the district launches an informational website. August introduces public facility tours and a second survey to gauge support. Public engagement continues into October with final forums.

Key Takeaways: The plan follows a structured approach—early staff and community engagement, data collection and public outreach, and a series of forums and surveys to refine messaging and

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measure support. The final push includes facility tours so the public can experience what students experience and structured forums leading up to the bond decision.

Group 3

Internal (MSSD14 Staff Only): The plan begins with a survey in March, followed by a Board of Education vote in April and the implementation of a leadership communication plan with "key communicators" across each school building, community, and neighborhood. In May, a Bond Citizens Group is formed to lead advocacy efforts, continuing through July. By August, marketing materials such as door hangers are distributed, and town hall meetings begin. In September and October, efforts intensify with door-to-door visits, Q&A sessions with RTA, leadership, and the Bond Committee. Intensified efforts continue with town halls and living room meetings, and final outreach leading up to the bond decision.

School District (Parents/Students): Following surveying in March, April initiates outreach through bulletins, city councils, and HOAs, ensuring consistent messaging via PowerPoint and handouts. Fireside chats with host families begin in May. Over the summer, the Bond Citizens Group expands to include PAC, SAC, DAC, and student voices. July through October feature town halls, living room meetings, and bulletin distributions comparing local efforts to other districts. The campaign concludes with door-to-door visits in November.

Community (Public): The community is engaged early through surveys and announcements in bulletins and local councils. Fireside chats begin in May, followed by town halls and living room meetings over the summer. August ramps up with marketing materials and Q&A sessions, leading into intensive outreach in September and October through door-to-door visits and community forums.

Key Takeaways: This plan emphasizes layered engagement—starting with internal leadership, expanding to students and community groups, and culminating in direct outreach efforts. A structured timeline ensures early messaging consistency, grassroots mobilization, and sustained engagement through public meetings and door-to-door visits. This third group also noted that Manitou is change-adverse, that Ute Pass feels left out, and that they viewed the school district and the community as the same entity.

Group 4

Internal (MSSD14 Staff Only): The plan begins with internal engagement, starting polling in March and holding staff meetings with live polling in April and May before losing the staff to the summer break.

School District (Parents/Students): Outreach to students and parents starts in March with polling and testimonial collection. April and May introduce live polling at meetings, while newsletters and large events communicate key ideas. By June, messaging shifts to an emotional appeal, using visuals "coming soon with your help" at all project sites, with the theme "Sell a feeling!" and later evolving into "This is what it feels like to be a Mustang" through August.

Community (Public): Engagement kicks off in March by polling, identifying key liaisons, and ensuring student presence at events. April introduces a district website with information and advertising in the *Pikes Peak Bulletin*. May expands outreach through realtor partnerships, emphasizing school value. June through August focus on "fun booths" at high-visibility community events like farmers markets and festivals, incorporating interactive elements such as giveaways. By September, efforts continue at larger public events, including the Kiwanis Golf Tournament.

Key Takeaways: The plan follows a phased approach—early data collection (March-May), emotional engagement (June-August), and sustained outreach (September-November). Messaging evolves from polling and testimonials to a compelling narrative, ensuring broad community involvement through multiple channels. This fourth group also aimed to emphasize that student testimonials are critical and students need to be everywhere as everything is "for the kids." To counter historical alumni apprehension to change, messaging needs to focus on shifting alumni perceptions regarding "what it felt like" for them, to "what it feels like" for current students.

Activity Wrap-up and Discussion

Each group presented their findings to the room.

General Comments

- The Board will most likely vote in May-July
- Alumni have historically resisted major changes.
- Focus must be on all spaces.
- Large numbers in second bond (eq. High School option E) are intimidating.
- Seeing numbers broken down at a monthly level is more digestible.
 - o Projects and price tags must be pitched correctly.
 - o Selling feelings and visions should be emphasized.
- Appeals ought to be made to the community's sense of pride.
 - o Focus on retention. Why D14 rather than D11?
 - o 15 years ago, Manitou Springs was at the top in terms of technology.
 - o Manitou members live and die in their homes.
 - o Meetings outside of schools should be fun, "should be Manitou."
- Community leaders need to be identified. Who can be engaged at the grassroots level to start the energy and stay consistent?
- For those who do not show up to meetings, a website needs to be implemented.
- Ute Pass must be engaged.
- Community members WANT to feel involved in the process and see their input.
- Community members WANT to hear student testimonials and voices.
- The district ought to be divided into geographic areas and have personnel assigned to each area.
- The community did not feel rushed in the previous bond, but poor communication made it feel that way.
 - Starting communication earlier and providing less aggressive "emotional involvement" may be better for the Manitou Springs Community. "Go slow to go fast"
 - o The community felt lack of input and involvement with previous bond.
 - While it may give naysayers more time to build their arguments, it will also give the district more time to respond to arguments.

General Summary

Identified common trends and actions included the importance of student presence and voices in the whole process, a need to quickly win over, involve, and engage the community from the start to gather support that would carry through until the vote. The formation of taskforces, committees, and groups that represent and serve all groups throughout the district area was also identified across most of the bond communication plans. Various groups also mentioned looking at data from the previous bonds as well as incoming survey data to identify and target specific geographic areas where support might be lower. A variety of levels of community engagement were also commonly identified from large scale public forums and newsletters to

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Attachments:		
CC: Attendees		
REPORTED BY:	Estetag Galigdo Carragal	Esteban Galindo-Carvajal
	Signature	Printed Name

more intimate and targeted calls, door-to-door canvassing, and living room meetings. In all groups, the final phases of communication in the months leading up to the vote involve significant face-time emphasizing

talking to individuals in person.



MEETING ATTENDANCE

Project: Manitou Springs SD Bond Development

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MTG #1-129.25	MTG #2-2.12.25	MTG #3 -2.26.25		NAME	REPRESENTING	PHONE	EMAIL ADDRESS
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	Х	X	St	uzi Thompson	MSSD		
	Х	10	Se	ean Dorsey	MSSD		Sdorsen@mss&14.009
	X	X	M	like Talbott	MSSD	910-424-9016	utalbott Omssdit, and
	X	\mathcal{X}	Jil	l Bishop	MSSD BOE	JP1.330.2020	sdorsey@mssd14.org utalbott@mssd14.org jbishop@mssd14.8
	Х	Q	Co	onnie Johnsen Bjachtenlau h	MSSD BOE		J 10
	Х	8	M	laggie Santos	MSSD BOE		
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	Х		Br	randon DeMatto	MSSD		
	Х		St	uart Cross	MSSD		
	Х		М	att Milar	Community Member		
T		X)	ussie Nuntey	MSD14 Staff	719 337.0659	jaunley@mssd14.org



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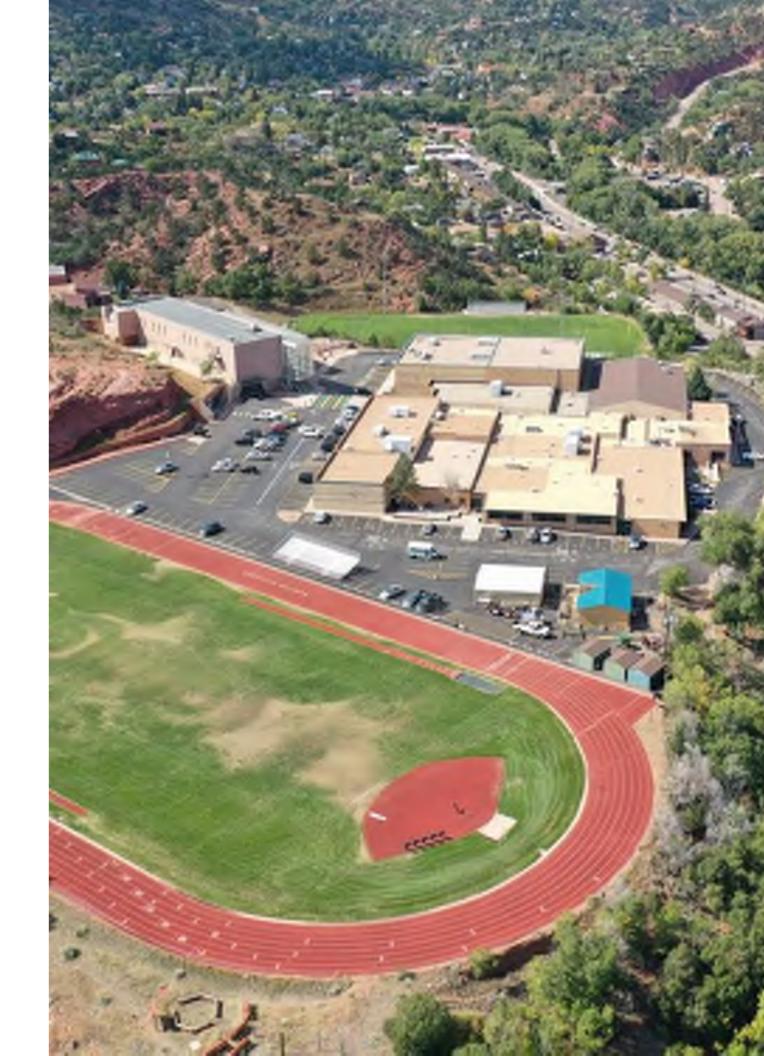
MTG #1-1.29.25	MTG #2 - 2.12.25	MGT#3 - 2.26.25		NAME	REPRESENTING	PHONE	EMAIL ADDRESS
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Manitou Springs SD Bond Meeting

February 26, 2025



Meeting Agenda

February 26, 2025

- 1. "Bondopoly" Activity Results
- 2. Bond Communication

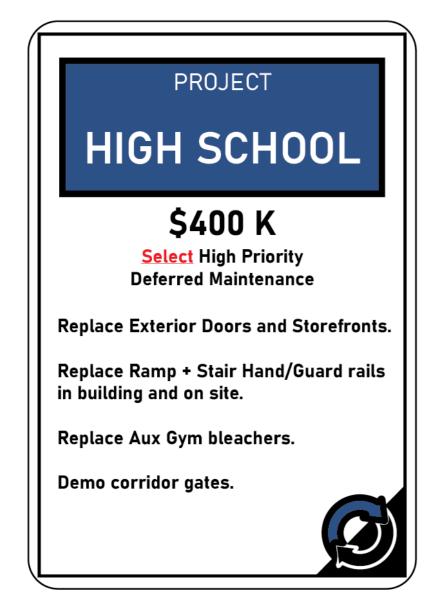


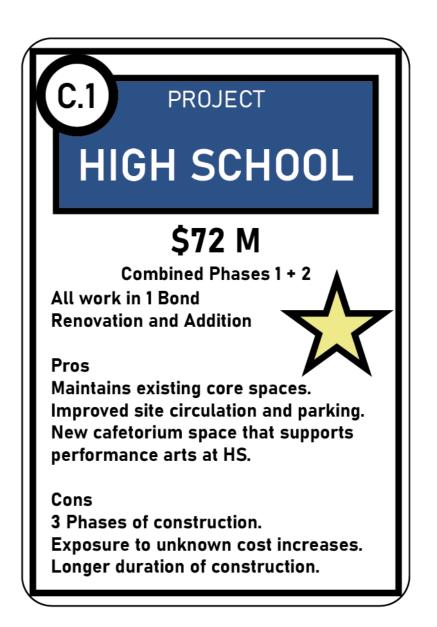
Bond Activity





Recap: "Low Interest"





Never Selected

Selected in 0 out of 8 possible scenarios

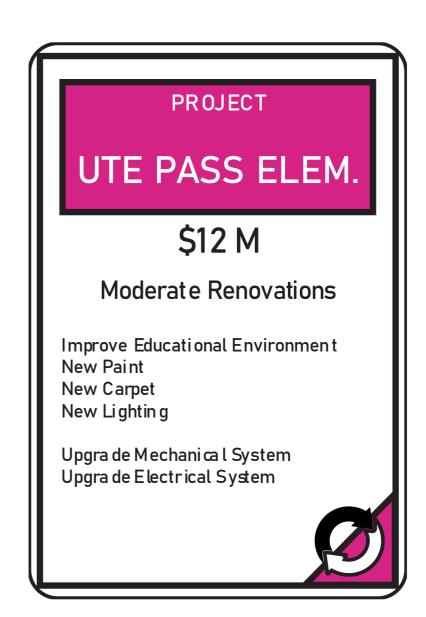


Recap: Ute Pass Elementary



Group Favorite

Selected in 7 scenarios



Least Selected

Selected in 3 scenarios

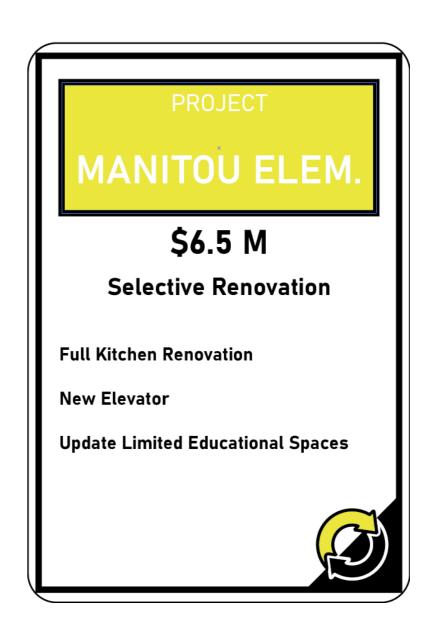


Recap: Manitou Elementary



Group Favorite

Selected in 6 scenarios

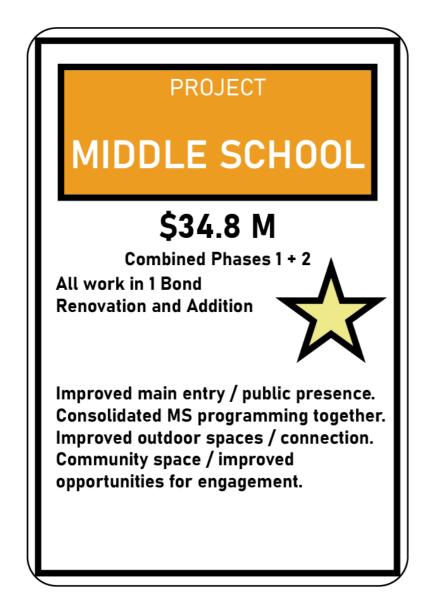


Least Selected

Selected in 1 scenario

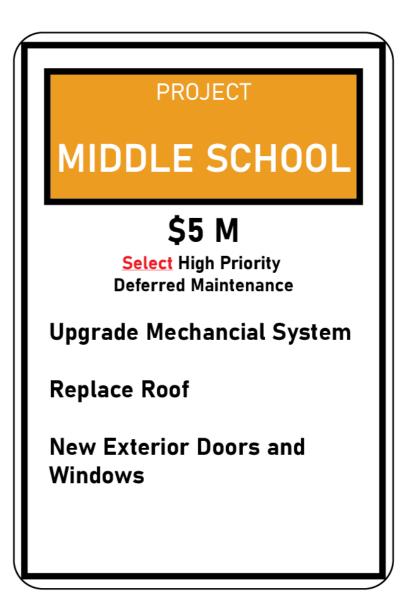


Recap: Manitou Middle School



Group Favorite

Selected in 5 scenarios

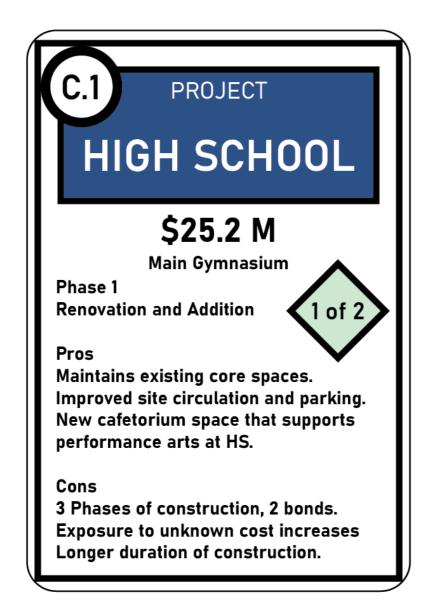


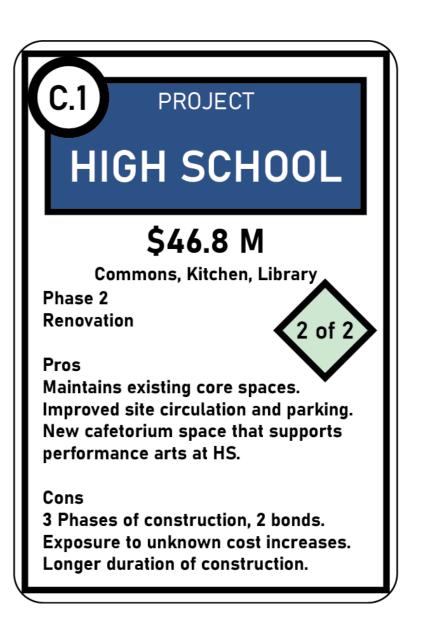
Least Selected

Selected in 2 scenarios



Recap: Manitou High School





Group Favorites

Selected in 5 scenarios



Recap: Sports Fields





Group Favorites

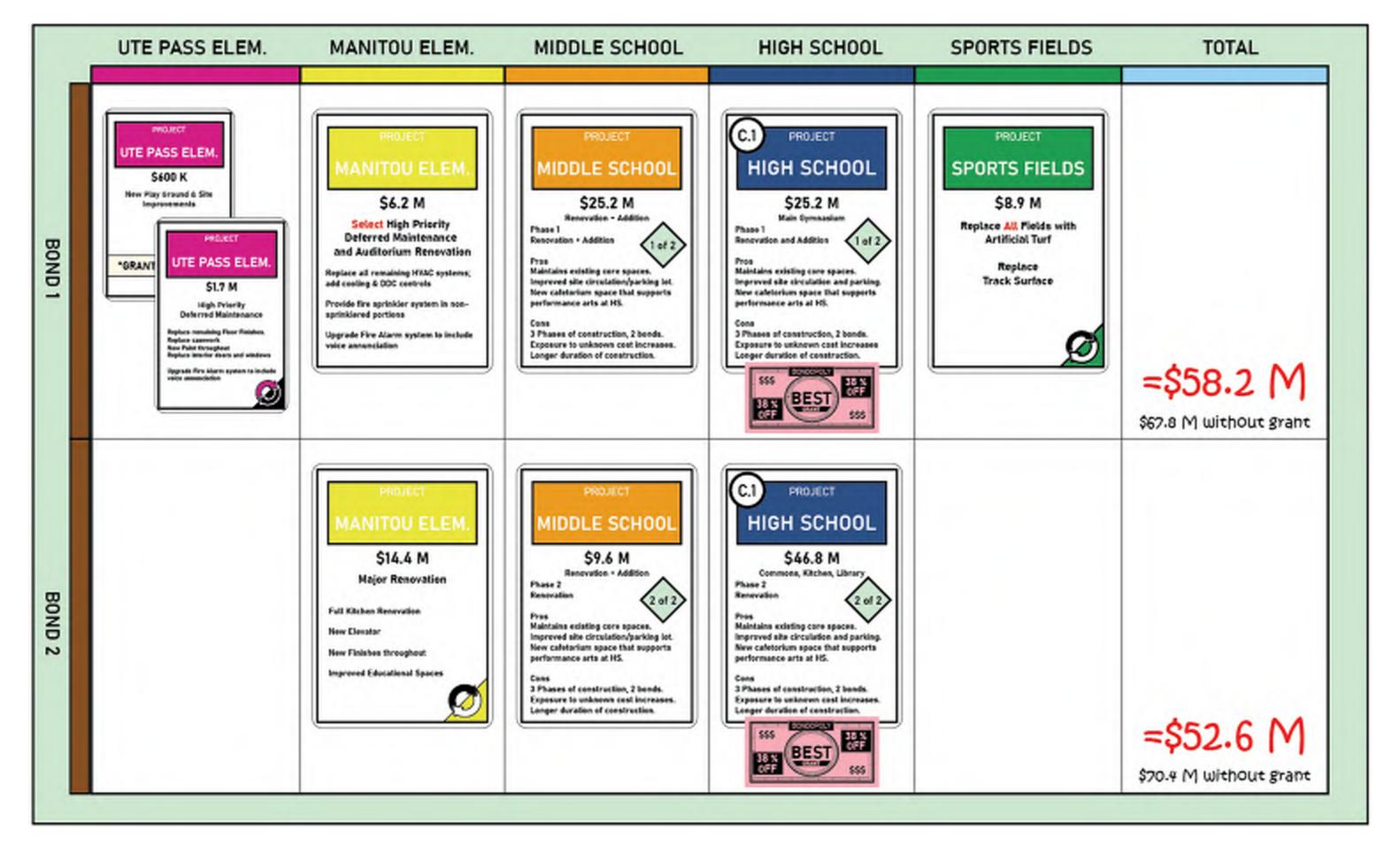
Selected in 4 scenarios



Least Selected

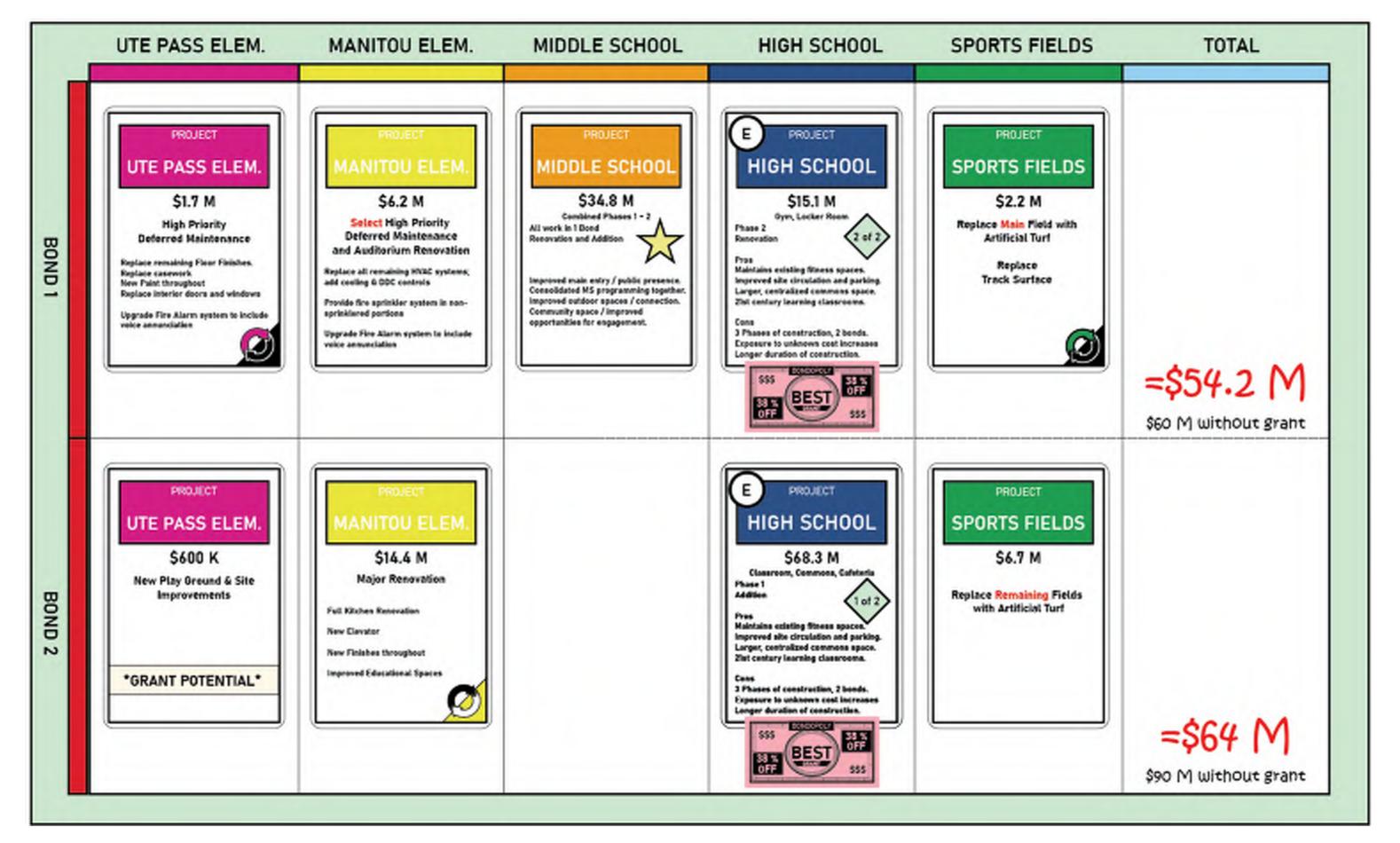
Selected in 2 scenarios





Draft Bond Scenario 1





Draft Bond Scenario 2



Bond Communication Plan

Timeline Activity

	MARCH 2025	APRIL 2025	MAY 2025	JUNE 2025	JULY 2025	AUGUST 2025	SEPTEMBER 2025	OCTOBER 2025	NOVEMBER
INTERNAL M.S. STAFF ONLY									→ VOTE
		Identify Project							
SCHOOL DISTRICT PARENTS / STUDENTS			Announce Bond	9					
OMMUNITY PUBLIC					Start				

rta

Let us answer any questions you may have.

Thank you



BOND COMMUNICATION PLA from last time to see where we lost

Kids

Don't forget Ute Pass

Transparency ve: Survey Results

Un-silo the process



	MARCH 2025	APRIL 2025	MAY 2025	JUNE 2025	JULY 2025	AUGUST 2025	SEPTEMBER 2025	OCTOBER 2025	NOVEMBER
INTERNAL M.S. STAFF ONLY	Survey	In- Person School by School	Prep Bond *Students Champions Need full			Reset/ Remind Back2School			-> VOTE
		Call for Volunteers to Canvas	Canvasing list e.s. Kiwahas. Churches, etc. Handouts			Breakfart			
SCHOOL DISTRICT PARENTS /		Recruit Students	Mats. PPT etc.	Survey		SAC Mt Open Hous		Survey re: Options	
STUDENTS		Student Council	Pavent Meeting					Pavent	
							Community	Email (Newsletter)	
OMMUNITY PUBLIC		Personal outreach to skepties, invite to meetings	Community Event (launch Party)	Conv (Need 1 Events	Key		Event mecomins Can vo	Final Phsh Clima	
		Informationa			Paid Media Concepting / Production	Pai Med Camp	dia	Paid Media Campaign	



BOND COMMUNICATION PLAN MANITOU SPRINGS SCHOOL DISTRICT



	MARCH 2025	APRIL Bond Steering 2025 Bond Steering 2025 project	Cousoldate Duty/Central	JUNE 2025	JULY 2025	AUGUST 2025	SEPTEMBER 2025	OCTOBER 2025	NOVEMBER
INTERNAL M.S. STAFF ONLY	In person task force net promoters identified give staff falking points to help answer initial ?s.	planning for media outreach/ compaign; identity statt (that waste cocode	Detro Ceatral Nocine		Forum plunning (formative accessment)	Forum/ Tours Dering Reorgy tok Survey#2 (tong i) * Vok toggy vession? * Vok toggy vession? * Vok toggy vession? * Vok toggy vession? * Vok toggy vession?			→ VOTE
SCHOOL DISTRICT PARENTS / STUDENTS	Survey (incl. choice families)		@ a glance into sheet forom organization wy personalized calls to families	Forum	Forum planning (formative assessment)	Forum/	Forum Planning	Forum	
COMMUNITY	Count	Split district	30.36			Survey & C (temps)			
PUBLIC	Survey What are you willing to pay for? "In person task force"	hat are you into geographic a consider of into sheet info sheet in	@ a glance info Sheet Forum organization w/possonalized to families	Forum	Forum Planning (formative acrowned)	For any	Forum Planning	Forum	
	- Budopoly-like Events - ID ambassaloss		W FUNIU		assumed	Survey #2 (transpar)			

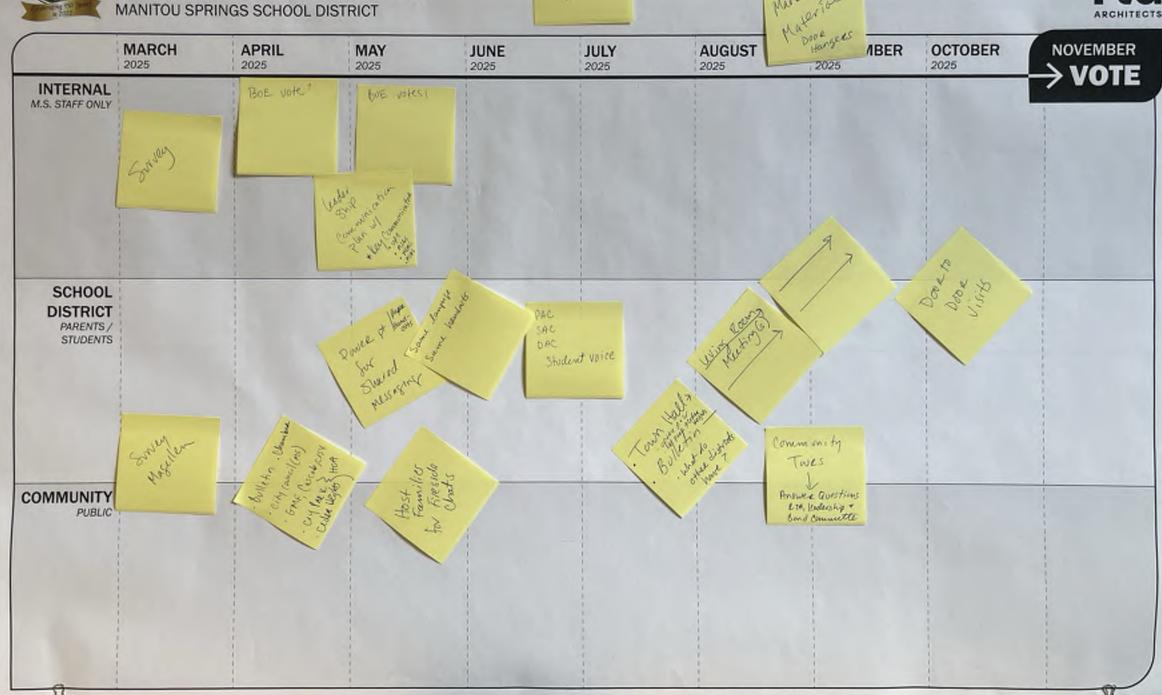


BOND COMMUNICATION PLAN

Bond Citizens grove









BOND COMMUNICATION PLAN



MANITOU SPRINGS SCHOOL DISTRICT

	MARCH 2025	APRIL 2025	MAY 2025	I I	JULY 2025	AUGUST 2025	SEPTEMBER 2025	OCTOBER 2025	NOVEMBER
INTERNAL M.S. STAFF ONLY	Start polling (1) *Start wither **	Staff meetings will	ve polling						VOILE !
DISTRICT PARENTS / STUDENTS	Start polling 3 Message Toleas/Haugh Start getting student			Visuals "Coming soll a feeling		"This is What it feels like to be a Mustang"			
1 40	Start polling 3 identify groups to target - findsomene from each "group" to be a liason	District website wli Pikes Peak Bulletin	nformation ~	Booth at Farmers & Booth needs		Green Box VI. other local events	K'iawanis Golf Tour	ney	